

Project ID	Project Name	2026 Total Project Cost Amended
J01013	Preliminary Facility Electrical Upgrade	8,220,000
J01019	JI Force Main Improvements	1,569,000
J01025	High & Low Level Screw Pump Replacement	4,180,805
J01028	Primary Clarifier Drive Improvements	2,995,200
J01030	Odor Control Preliminary Treatment Facility	10,076,000
J01031	Primary Sludge Pumping and Scum Processing Improvements	6,553,000
J01032	ISS Pump VFD Replacements	10,600,000
J02012	Aeration System Improvements	4,993,000
J02016	Process Air Compressor Replacement	32,709,000
J02017	RAS Pump Station (234) Rehabilitation	6,521,000
J02018	Aerated Channels Mixing Improvements	21,551,300
J03006	Disinfection Process Improvements	35,260,000
J04035	Greens Grade Train Replacement and Redundant Train Evaluation	5,547,751
J04037	Thickened Sludge Improvements	4,354,717
J04038	D&D Dryers Guillotine Gate Replacement	3,921,000
J04057	Dryer Exhaust Duct Header Replacement	14,047,000
J04060	Sludge Cake Transport & Feed Conveyors Replacement	4,752,322
J04061	D&D PLC 5 Upgrades	7,729,962
J04064	Chaff System Improvements	19,740,000
J04065	D&D First Stage Classification Equipment Replacement	8,537,700
J04070	Milorganite Facilities Improvements Phase V	4,116,300
J04072	Milo Transport and Silo Storage Equipment Replacement	14,742,200
J04074	Milorganite Packaging Facility	15,116,000
J04075	Dewatering & Drying Belt Filter Press Overhauls at JI WRF	16,691,500
J04076	Compressed Air System Updgrade	5,758,000
J04077	Odor Control Equalization & Blend Facility and D&D Baghouse	2,283,500
J04079	Dryer Train Overhaul & Upgrades	41,796,100
J04080	Phase 2 MCC Replacement D&D	9,543,000
J04081	D&D HVAC Upgrade	18,178,000
J04082	Thickening Building Rehabilitation	7,848,000
J04083	D&D and Silos Nitrogen Systems Evaluation and Upgrades	338,300
J04084	D&D Ferric Chloride & Polymer System Upgrades	3,331,000
J04085	Main Stack & Plenum Evaluation and Rehabilitation	1,306,000
J06032	JI Geotechnical Structural Analysis	1,541,400
J06056	Turbine Extended Service Agreement	36,457,822
J06066	Power System Improvements	2,508,900
J06068	JI Network Optimization	821,706
J06073	Harbor Siphons Area Settlement Mitigation	484,000
J06075	2018 JI Capital Equipment Rehabilitation/Replacement	17,505,108
J06081	Replace MCCs and LCUS-P Phase 1	10,563,100
J06082	Flood Resiliency Improvements	3,031,000
J06083	HVAC System Improvements	14,370,000
J06084	W3 & W4 System Modifications	1,888,387
J06086	Building Roof Replacement Phase 4	388,773
J06087	2025-2029 JI Capital Equipment Replacement	12,500,000
J06089	Flow Meter Replacement	2,968,283
J06090	Clarifier Cathodic Protection Upgrades at JI WRF	2,094,000
J06094	Feeder Cable & Switchboard Replacement	13,342,000
J06095	Building NFPA 820 Compliance	3,352,000
J06096	Utility Tunnel NFPA 820 Compliance	3,357,000
J06097	Solar Panel Installation	21,123,000
J06098	2030-2034 JI Capital Equipment Replacement	12,500,000
J06099	Maintenance Facility (280) Rehabilitation	9,730,000
J06100	Operations Building (279) Rehabilitation	4,376,000
J06101	Field Operations Building (278) Demolition	870,000
J06102	SCADA Upgrade	31,142,000

Project ID	Project Name	2026 Total Project Cost Amended
J06103	Landfill Gas Cleaning Evaluation	9,208,000
J06104	Turbine Generator System Improvements	73,538,000
J06105	Dewey Substation - Harbor Switchgear & Distribution Switchgear	9,760,000
J06107	Central Heating System Upgrade and HVAC Replacement	47,684,000
J99001	Allowance for Plant Rehabilitation	-
J99003	Operator Contribution to CIP	300,000
J99004	Allowance for D&D Rehabilitation	-
S01013	Primary Clarification System Improvements	108,370,300
S01015	Grit Equipment Replacement	8,117,000
S01017	Primary Effluent Sampler Relocation	1,139,500
S02008	SS Capacity Improvements	7,021,000
S02014	Secondary Clarifier Idling Control	653,000
S02015	Aeration System Upgrade	91,008,000
S02017	Process Air Header Improvements	3,605,000
S02018	RAS Pumps Replacement	5,588,000
S02019	Pickle Liquor Building 337 Roof Replacement	442,000
S03003	Post-Secondary Capacity Improvements	2,749,666
S03005	Disinfection Process Improvements	63,172,000
S04010	Sludge Dewatering Building (359) HVAC & Odor Control	3,231,000
S04029	Digester Mixing II	25,018,800
S04034	High Strength Waste Mixing Improvements	396,000
S04037	Pyrolysis Evaluation	551,131
S04038	Digester Capacity Restoration	7,727,537
S04039	Gravity Thickening & Acid Phase Digestion	24,541,500
S04040	Dewatering and Drying Facility	171,570,000
S04041	High Strength Waste Source Survey	796,683
S04042	DAF Support System Rehabilitation and Upgrades	2,386,000
S06038	2018 SS Capital Equipment Rehabilitation/Replacement	14,993,556
S06040	SS Network Optimization	443,812
S06042	SS WRF Odor Assessment	484,534
S06047	Power System Improvements	2,364,500
S06048	Building Roof Replacment Phase 5	1,901,237
S06049	2025-2029 SS Capital Equipment Replacement	12,500,000
S06050	Maintenance & Administration Buildings (378 & 380) HVAC System Improvements	2,624,000
S06053	W3 Flushing Water System Fire Flow	2,158,100
S06054	SS WRF Feeder, LCUS, and MCC Replacements	13,409,500
S06055	Secondary Clarifier Batteries 1, 2, 3, 4 Walkways Replacement	2,913,800
S06056	Building NFPA 820 Compliance	3,668,000
S06057	Utility Tunnel NFPA 820 Compliance	4,589,000
S06058	Coastal Resiliency Improvements	1,707,000
S06059	Solar Panel Installation	154,878,000
S06060	Engine Generator System Upgrade	48,695,000
S06061	2030-2034 Capital Equipment Replacement	12,500,000
S06062	SCADA Upgrade	10,381,000
S06063	Digester Gas Cleaning, Storage and Interplant Pipeline	86,644,000
S99001	Allowance for Plant Rehabilitation	-
S99003	Operator Contribution to CIP	250,000
P01005	Interplant Pipeline Improvements - Phase II	34,025,000
P02004	Landfill Gas System - Metro Landfill	11,224,000
	<b>Total Reclamation Facilities</b>	<b>1,652,749,293</b>

Project ID	Project Name	2026 Total Project Cost Amended
C01007	South Howell Avenue MIS Relief	16,625,000
C01008	Hydrogen Sulfide Evaluation - S. 6th and Oklahoma Ave.	352,000
C02009	W. College Avenue MIS Rehabilitation and H2S Mitigation	2,329,000
C02010	Force Main Franklin Muskego Rehabilitation Project	1,769,569
C02012	10th Avenue MIS Lateral Reconstruction	321,000
C02013	Oak Creek Southwest MIS Extension	48,910,000
C03013	Oklahoma Ave MIS Capacity Improvements	26,000,000
C03014	Greenfield Park & Underwood Creek Pump Stations Upgrades	13,570,000
C04005	Martha Washington/Highlands MIS Improvements	6,160,000
C04010	Mill Road Relief Sewer	89,619,000
C04013	Brown Deer Road Sewer	3,525,473
C05041	CMIS - Basin H PCB Remediation and Rehabilitation (C016)	21,515,010
C05053	River Road MIS & Glendale Sewer	59,661,000
C05055	N. 35th and Roosevelt Improvements	22,124,092
C05058	Capacity Improvements for 60" MIS in Hampton Ave	405,332
C05059	N 9th St Siphon Gate Installation	1,810,000
C05060	Port Washington Road Pump Station Improvements	2,435,000
C06023	VA Grounds MIS Relocation	5,855,000
C07035	Mitchell Park PCB Sewer Improvements	12,045,000
C07037	South Shore Force Main Improvements	4,400,000
C07040	S 35th St Siphon Replacement	3,776,500
C98044	MIS Abandonment	2,489,961
C98047	Access Hatch Covers	4,438,100
C98052	Miscellaneous Sewer Rehab	60,792
C98055	Conveyance Equipment Replacement	5,173,637
C98061	Outfall Infrastructure Preliminary Engineering	6,080,666
C98062	2025-2034 Conveyance Capital Equipment Replacement	4,381,324
C98063	MIS Siphons Preliminary Engineering	6,864,313
C98064	MIS Renewal and Infiltration Reduction Strategy	450,675
C98065	Separate Sewer Outfall Abandonment	810,000
C98066	Condition Assessment of H2S High Priority Sites	1,814,142
C98067	Gate Replacement	1,311,900
C98068	Rehabilitation of Individual Pipe Segments	5,904,100
C98069	Intercepting Structure Rehabilitation	829,500
C98070	Rehabilitation of N 13th and N 27th St Siphons	2,156,000
C98071	Conveyance Solar Panels	2,297,000
C98072	Conveyance Field Site Building Roof Replacements	1,535,000
C98074	Redundant Power at Conveyance Field Sites	7,772,000
C99001	Allowance for Future Conveyance Rehab Projects	-
C99002	Operator Contribution to CIP	300,000
C99004	Allowance for DOT Reimbursements	1,641,714
I03012	CSO 260 Improvements	514,511
I03013	CSO 141 Abandonment	750,000
I04002	CT-01 Flood Damage Restoration	2,700,000
I05002	CSO 195 Relocation	18,214,023
I06001	NS12 Collector System Improvements	31,591,000
I98007	ISS Ventilation & Odor Study	971,723
K01012	Conveyance SCADA Upgrade	8,085,195
K01016	Predictive Forecasting for Automatic Wet Weather Operations	839,485
K01017	Conveyance System PLC and Controls Upgrade	24,531,000
	<b>Total Conveyance Projects</b>	<b>487,715,736</b>

Project ID	Project Name	2026 Total Project Cost Amended
W10001	Milwaukee River Flood Mgt	57,208,000
W10002	Estabrook Dam Removal	2,785,000
W10004	Milwaukee River Habitat Enhancement - AOC	8,540,066
W11030	E - North 30th Street Corridor Wet Weather Relief - East	15,082,245
W11031	W - North 30th Street Corridor Wet Weather Relief - West	73,076,400
W13002	Indian Creek Improvements	769,000
W15001	Beaver Creek Flood Management	8,837,000
W16001	Milwaukee River Lake Estuary Study	362,613
W20018	Concordia Avenue	5,185,000
W20028	Western Milwaukee Phase 2B	60,213,136
W20029	Western Milwaukee Real Estate & Environmental Assessment	7,559,500
W20033	Menomonee River Levee System Accreditation	17,947,000
W20034	Sewer Rehabilitation for FEMA Levee Accreditation	6,894,000
W20035	County Grounds Basins Wildlife Enhancement	2,444,000
W20036	Great Bubble Barrier	2,111,000
W21006	Phase II - Underwood Creek Reach 1, Phase II - CR	7,446,557
W21007	Underwood Creek Reach 2 - CR	22,021,000
W22001	Underwood Creek S. Branch, Reach 1 - CR	17,969,900
W22002	Underwood Creek S. Branch, Reach 2 - CR	14,337,685
W24002	Honey Creek Reach 6 - CR	766,850
W24003	Honey Creek Reach 5 - CR	378,100
W24004	Honey Creek Reach 4 - CR	4,206,837
W24007	Honey Creek Reach 1 CR - Menomonee River to Fairview Ave.	6,664,000
W24010	State Fair Culvert Preliminary Engineering and Phase 1	14,753,000
W24011	State Fair Culvert Rehabilitation Phase 2	16,284,000
W24012	Honey Creek MIS Rehabilitation	4,059,000
W28001	Schoonmaker Creek	11,388,000
W29001	Menomonee River Lake Estuary Study	96,338
W29002	Burnham Canal	10,087,250
W30005	Root River Watershed Floodplain Mapping	727,600
W34002	Phase 2 Root River W. Branch Flood Management Study	151,000
W35003	Lower Whitnall Park Creek Flood Mgt II	128,105
W39002	Hale Creek Flood Management	149,176
W40002	KK River Real Estate Decon./Demo. & Pulaski Park	39,000,000
W40007	KK River Reach 3 - CR	7,555,000
W40009	Jackson Park	85,938,000
W40010	KK River Watershed	6,955,000
W40011	KK River I-94 to Becher	17,176,389
W40012	KK River - 6th to 16th St.	52,655,000
W40013	KK River - Railroad to 27th St.	35,393,000
W40014	KK River - 43rd St. Bridge Replacement	2,611,000
W40018	KK River AOC Improvements	19,347,000
W40019	Jackson Park Service Yard	11,080,901
W41001	KK River Flood Management - Lyons Creek (W026)	16,969,000
W41003	Lyons Park Creek Streambank Stabilization	1,337,500
W41004	Lyons Park Creek Channel Stabilization Phase 2	1,300,000
W42003	43rd Street Ditch	49,702,734
W43003	Villa Mann Creek Tributary Culvert Improvement	4,381,000
W45002	Wilson Park Creek Reach 3 - CR	42,864,794
W45003	Wilson Park Creek Reach 2 - CR	46,775,000
W45004	Wilson Park Creek Reach 4 - CR	10,391,897
W45005	Wilson Park	44,888,000
W45006	Point Loomis Culverts Rehabilitation	38,487
W50005	Oak Creek Flood Management - Floodproofing/Acquisition	9,511,000
W61003	Fish Creek Flood Management - I-43 Expansion	3,070,000
W91001	Phase II Corridor & SEWRPC Studies	2,774,086
W97004	Green Seams Phase 2 2018-2024	10,499,079
W97005	Working Soils and MRWCP 2021-2026	8,903,626
W97006	Green Seams Phase 3 (2025 - 2030)	9,480,000
W97007	Working Soils and MRWCP 2026-2031	9,000,000
W98005	USACE Comprehensive Plan	150,000
W98006	Reforestation and Wetland Restoration Program	10,874,475
	<b>Total Watercourse and Flood Management Projects</b>	<b>961,250,325</b>

Project ID	Project Name	2026 Total Project Cost Amended
G98002	Fresh Coast Green Solutions Phase 2	3,359,645
G98004	Fresh Coast Implementation Phase 2	12,734,131
G98005	Green Solutions Phase 2 (formerly M10002)	55,898,589
G98011	Alternative Project Delivery / Community-Based GI	30,669,039
G98013	National Fish & Wildlife Foundation Funding Partnership	1,292,643
G98015	Strategic GI Implementation	1,564,096
G98022	Fresh Coast Green Highways	3,084,228
G98023	Fresh Coast Green Communities	22,000,000
G98024	Fresh Coast Implementation 2023-2027	15,815,943
G98025	Mineral Street Overpass	4,158,750
G98026	2024 Fresh Coast Green Highways	3,650,000
G98028	Fresh Coast Green Schoolyards: City of Milwaukee Phase 2	1,600,000
G98029	Planning, Design & Implementation of Community Based GI	11,271,964
G98031	Community Based Green Infrastructure Program Phase Four	20,750,000
G98032	Holt Avenue Overpass- Green Highways	6,050,000
G98033	Tory Hill Street Overpass	4,000,000
G98034	Bolivar Avenue Overpass	4,000,000
G98035	Green Schools Funding Program	11,450,000
L02009	Equipment Procurement/Replacement	824,000
L09003	Laboratory Remodel	8,505,500
M01007	KK River Flushing Station Improvements	4,701,344
M01032	N. 44th Street Property Restoration (Miller Park Area)	2,262,900
M01037	HQ and Lab Facility Improvements (was M01035 in the approved 2019 Budget)	5,026,891
M01042	District Rolling Stock	910,000
M01043	KK River Trash Wheel - Drive Access	102,000
M01044	Headquarters Remodel	18,789,553
M01045	Pelagos Slip Modifications at HQ Dock	425,200
M01046	WaterMarks Jones Island & Headquarters	6,675
M01048	Security Improvements	3,456,000
M01049	Headquarters and Lab Facility Improvements: 2024-2030	3,411,321
M01050	Skymmr Offload Site	255,200
M01051	Headquarters and Laboratory Solar Panels	5,334,000
M02001	Industrial Waste Pretreatment Program Software Implementation	264,438
M03107	WRF Master Model	513,908
M03108	Impact of Water Levels on MMSD Assets	1,038,636
M03109	Energy Plan for MMSD Facilities	936,297
M03110	NFPA 820 WRF Evaluation	494,419
M03111	Corridor Study Phase VI	4,198,135
M03112	Instrumentation & Control Planning	1,081,000
M03116	Ad Hoc Research 2022-2026	1,550,000
M03117	Monitoring for Capital Project Development and Support - Phase II	40,136,000
M03119	Impacts of 1000-Year Flood	450,000
M03122	High Rate Treatment Feasibility Study	700,000
M03123	Watercourse Corridor Study Phase VII	4,679,145
M04004	WDTP 2022-2026	2,500,000
M06011	Information Technology Software Systems	1,449,568
M06016	ERP Implementation	15,837,600
M06018	ITS Equipment Replacement 2022 - 2026	2,025,790
M06019	CMMS Implementation	2,520,000
M07002	Financial Planning 2017-2022	8,771,868
M08001	Water Quality Protection Research Vessel Replacement	2,500,000
M09003	Risk Management Program 2024-2029	1,472,500
M10004	PPII Administration Phase 3	27,732,227
M10005	Post 2050 FP PP/II Approach	53,007,246
M10006	PPII Research and Development	400,000
M10007	PPII Residential	9,087,625
M10008	PPII District Directed Projects	6,709,049
M98001	Milwaukee Estuary AOC Dredged Material Management Facility (DMMF)	126,222,700
M99001	Allowance for Cost & Schedule Changes (M999)	31,660,286
M99002	Operator Contribution to CIP	300,000
	<b>Total Other Projects</b>	<b>615,598,048</b>